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3  
4 BEFORE THE INSURANCE COMMISSIONER  
5 OF THE STATE OF WASHINGTON  
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7 In the Matter of

No. G02-45

8 THE APPLICATION REGARDING  
9 THE CONVERSION AND  
10 ACQUISITION OF CONTROL OF  
PREMERA BLUE CROSS AND  
ITS AFFILIATES

PRE-FILED DIRECT TESTIMONY  
OF SANDRA S. HUNT

11 I, Sandra S. Hunt, do hereby declare that the following facts are personally  
12 known to me and, if called upon to do so, I would testify to them.

13 1. I am now, and at all times pertinent herein was, a citizen of the United  
14 States and a resident of the State of California, over the age of eighteen (18) years, and  
15 competent to testify in a court of law.

16 2. I am a Principal of PricewaterhouseCoopers LLP (PwC). PwC contracted  
17 with the OIC Staff to assist in the analysis and evaluation of the application submitted  
18 by Premera.

19 3. I have attached to this instrument as Exhibit "S-19" a copy of my current  
20 curriculum vitae that summarizes my credentials and expertise.

21 4. In connection with PwC's obligations under its contract with the OIC  
22 Staff, I participated in preparing several reports pertaining to my areas of expertise  
23 which contain my opinions and conclusions. I have attached to this instrument the  
24 following documents containing my opinions and conclusions:

a. Exhibit "S-20" which is a copy of a final report entitled "Economic Impact Analysis of the Proposed Conversion of Premera Blue Cross for the State of Washington" dated October 27, 2003 in the preparation of which I participated.

b. Exhibit "S-21" which is a copy of a supplemental report taking into consideration Premera's revisions to its Form A Statement that were submitted on February 5, 2004 entitled "Economic Impact Analysis of the Proposed Conversion of Premera Blue Cross for the State of Washington: Report Addendum" and dated February 27, 2004. I participated in the preparation of Exhibit "S-21."

5. I contributed to the development of all sections of the reports. However, others had primary responsibility for Chapters 7 and 9 of Exhibit S-20.

6. Exhibits "S-19," "S-20" and "S-21" are incorporated herein as if set forth verbatim.

I declare under penalty of perjury under the laws of the State of Washington  
that the foregoing is true and correct.

**Dated March 26, 2004 at San Francisco, California.**

*Sandra S. Hunt*  
SANDRA S. HUNT